Where everybody matters

Wiltshire Council

OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE

DRAFT MINUTES OF THE OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE MEETING HELD ON 5 FEBRUARY 2014 AT COUNCIL CHAMBER -COUNTY HALL, TROWBRIDGE BA14 8JN.

Present:

Cllr Christine Crisp, Cllr Stewart Dobson, Cllr Alan Hill, Cllr Jon Hubbard, Cllr Simon Killane (Chairman), Cllr Gordon King, Cllr Jacqui Lay, Cllr Jeff Osborn, Cllr Mark Packard, Cllr Pip Ridout, Cllr John Walsh, Cllr Bridget Wayman and Cllr Roy While (Vice Chairman)

Also Present:

Cllr Glenis Ansell, Cllr Trevor Carbin, Cllr Terry Chivers, Cllr Richard Clewer, Cllr Richard Gamble, Cllr Mike Hewitt, Cllr Magnus Macdonald, Cllr Alan MacRae, Cllr Laura Mayes, Cllr Sheila Parker, Cllr Jane Scott OBE, Cllr Jonathon Seed, Cllr Toby Sturgis, Cllr John Thomson, Cllr Dick Tonge and Cllr Christopher Williams

16 Apologies

There were no apologies.

17 **Declarations of Interest**

There were no declarations.

18 Chairman's Announcements

The Chairman indicated that he would be taking a couple of urgent items at the end of the meeting in respect of the proposals for scrutinising youth services and parking.

19 **Public Participation**

There were no questions or statements submitted.

20 Explanation of Procedure

The Chairman outlined the procedure by which the Financial Update would be presented and scrutinised, as detailed in the agenda papers.

21 Wiltshire Council's Financial Plan Update 2014/15

The draft Wiltshire Council Financial Plan Update for 2014/15 was presented by the Cabinet Member for Finance, Performance and Risk and the Associate Director (Finance) ahead of its submission to Cabinet on 11 February and Full Council on 25 February 2014.

Details of proposed investments and savings were outlined within the context of reductions in the government revenue support grant to the council and the planned freeze on council tax.

The Committee, along with other members in attendance, discussed the presentation as attached to these minutes as Appendix 1, and sought clarification on several issues as well as commenting upon the proposed budget, with full details contained in the report at Appendix 2 to these minutes.

Areas of discussion included the deliverability of proposed savings, the communication of those savings throughout the council's management structure, the reduction in the council's reserves for one year as a result of a technical adjustment, balancing the budget in the face of increased pressures upon vulnerable older person and young person services, and the proposed strategic savings as detailed in the report.

At the conclusion of debate, it was,

Resolved:

- 1) To thank all those who attended the meeting and contributed to discussion and, in doing so, to acknowledge the work done by the officer team in drawing the budget documents together and the challenges faced by the Executive in difficult financial circumstances.
- 2) To recommend that Council take into account the main points made by the special meeting of the Overview and Scrutiny Management Committee as outlined within the attached report at Appendix 2 when determining the 2014/15 budget.

22 Date of Next Meeting

The date of the next meeting was confirmed as 4 March 2014.

23 Urgent Items

1) Car Parking

The Committee considered an invitation from the Cabinet Member for Highways and Streetscene for a member of Scrutiny to participate in the forthcoming Car Parking Review through membership of the Project Board. The Committee was thankful for the opportunity for there to be nonexecutive involvement at an early stage, but stressed that the presence of a non-executive member as the project progressed was in addition to the work of the Task Group already established by the Environment Select Committee again done at the invitation of the Cabinet Member.

Resolved:

To delegate to the Chairman and Vice-Chairman to appoint a nonexecutive member to assist with the Car Parking Review, following consultation with all members for expressions of interest.

2) Youth Services

The Committee considered a recommendation from the Children's Select Committee to set up a task and finish group on the consultative options for Positive Leisure Time Activities for Young People following the decision of Cabinet.

Resolved:

To endorse the set up of the Positive Leisure Time Activities for Young People Task and Finish Group, following consultation with all members for expressions of interest.

(Duration of meeting: 10.35 am - 2.05 pm)

The Officer who has produced these minutes is Kieran Elliott of Democratic Services, direct line (01225) 718504, e-mail <u>kieran.elliott@wiltshire.gov.uk</u>

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2014/15 Management Overview & Scrutiny

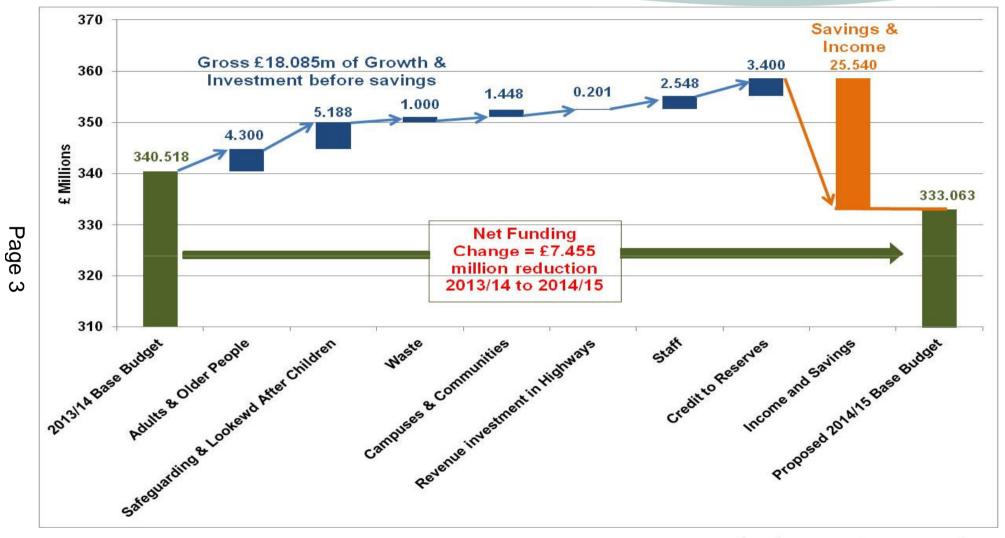
5th February 2014





- 1. Introduction to appendices flow & Key messages
- 2. 2013/14 Budget position
- 3. Government Funding
- 4. Investment
- 5. Savings
- 6. Other budgets fees, HRA & Capital
- 7. Reserves
- 8. Impact on Council Tax

Key Messages



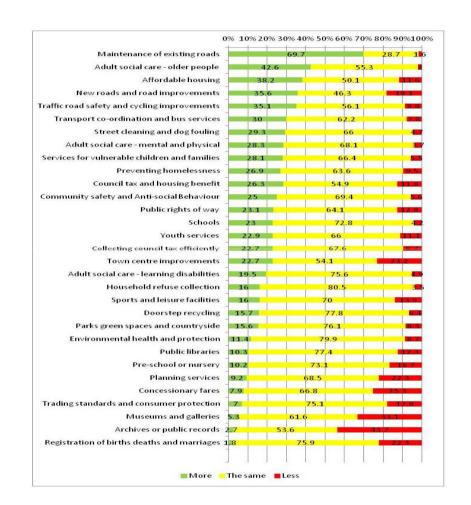


Key messages

- **CT Frozen again** (4th year) AND 2014/15 despite 7.6% reduction in Government Revenue grant (32% overall in 5 years)
- Protection of delivery in vulnerable adults and children
- Investment in highways and waste continues
- On top of ongoing investment already agreed on campuses, housing, economy and broadband
- £142m in capital, campuses progressing and hubs in place
- 1% Pay inflation, incremental freeze lifted and pensions funded
- Savings from reducing non-essential spend and efficiency
- Less posts than planned
- Despite taking out over £90m in last 4 years with minimised impact on performance



Budget Consultation – Section 5



- maintenance of roads -£29m compared with £21.3million in 2013/14;
- 2. older people and adult social care - £3.633 million net is proposed to be invested in 2014/15 broadly in line with the original plan
- Housing £45 million to be invested in next 4 years



How the budget figures flow down / up - 1

Appendix A

Appendix B

Appendix D

				1		Wiltshire Council Financial Plan	n 2013-14					
High Level MTFS 4 Year	2013-2014 Approved	Changes	Changes	Changes 2016-	Changes	Service Line	Revised 2012- 13 Net Base Budget	Total Growth	Total Savings	Net Budget after saving 2013-14	BUDGET BOOK 2013-20	14
Financial Model	Financial Plan	2014-2015	2015-2016	2017	2017-2018	Adult Care Operations Older People	£m 45.350	£m 2.333	£m (1.275)	£m 46.408		
						Physical Incoirment Learning Disability		0.627			SERVICE DIRECTOR:	Julia Cramp
	£m	£m	£m	£m	£m	Mental Health Adult Care Commissioning	38.710 22.131	1.655	(0.034) (0.777)	40.331 22.455		
Funding Changes						Resources. Strategy & Commissioning Communities. Libraries . Heritage & Arts	2.673	0.017	(0.288)	2.402	SERVICE:	Commissioning & Performance
Council Tax Requirement	(201.182)		(2.034)		(6.391)	Community Leadership & Governance Libraries Heritage & Arta Strategic Housing	3.403 4.533	0.208	(0.327) (0.492)	3.284 4.078		
Council Tax Freeze Grant 2013/14	(2.229)		2.229		0.000	Strategic Housing	5.842	0.021	(0.640)	5.223		
Council Tax Freeze Grant 2014/15		(2.229)	2.229			Neighbourhood Services Highways and Street Scene	19.401	0.054	(1.443)	18.012		
RSG/ Formula Grant	(76.018)		16.698		2.963	Leisure Car Parking	3.326 (5.856)	0.070	(0.400) (0.050)	2.996 (5.326)		
Rates Retention	(50.573)		(1.563)		(1.658)	Children & Families Children's Social Care Integrated Youth	29.704 3.186	2.973	(0.057)	32.620		2013-14 2013-14
Collection Fund	(1.700)		1.000		0.000	Schools & Learning Early Years	9.070	0.229	(0.450) (1.655)	7.439		(£m) (£m)
Other Central Grants including Educational Service Grant	(8.816)		2.036		1.957	School Improvement Business & Commercial Services	3.668	0.024 0.044 0.024	(1.655) (1.087) (0.355) (0.392)	7.432 2.625 0.449 7.153		(2111) (2111)
Total Funding Changes	(340.518)	8.819	20.595	5 (2.632)	(3.129)	Targeted Services & Learner Support Children's Services Commissioning & Performance	0.780 7.491	0.054				
						Commissioning and Performance Eurofing Schools	2.809	0.526	(0.597) 0.000	2.738	0040/0040 Davids of	0.000
Other income changes in Plan						Safeouarding (Moved from Schools & Learning) Policy, Performance & Partnership	0.935	0.000	0.000	0.935	2012/2013 Revised	2.809
New Homes Bonus Income changes		(3.217)	1.379	(8.474)	1.841	Policy. Performance & Partnership	0.298	0.000	(0.038)	0.260		
Fees and charges Income		0.000	(0.173)	(0.176)	(0.177)	Finance. Procurement & Internal Audit Legal & Democratic	5.840	0.400	(1.080)	5.160	-	
Parish Council Local Council Tax Support		(0.600)	(0.400)	(0.300)	(0.198)	Legal & Democratic Legal & Democratic Communications	7.406	(0.104)	(0.650)	6.652	Growth	
Proposed ring fenced grant for funding New responsibilities - Adults						Comma & Branding HR & Organisational Development HR & Organisational Development	2.199	(0.003)	(0.219)	1.977		
		0.000	(0.450)	(2.250)	(2.250)	Business Services	3.504	(0.006)	(0.335)	3.163		
Total Savings Changes		(3.817)	0.356	(11.200)	(0.784)	Information Services Customer Care & Business Services Finance	14.964 4.823	0.000	(1.500) (0.386)	13.464 4.603 1.435	Pay Inflation	0.026
						Strategic Property Services Transformation Programme	1.580	0.020	(0.165)		,	0.020
Investment per Business Plan and						Transformation Programme Economy and Regeneration Economy & Regneration	16.523	1.210	(1.622)	16.111	Redundancy costs in schools - no	
demand/demography							3.858	0.000	(0.199)	3.659	longer funded from DSG following	
Priority 1: Highways		0.200	1.500	2.000	2.700	Development Services Strategic Services. Highways and Transport	1.162	0.030	(0.340)	0.852	0	
Priority 2: Stimulate economic growth						Highways Strategic Services Public Transport	6.931 11.284 8.228	0.300	(0.865) (0.390) (0.241)	6.366 11.236 8.199	school funding reform and associated	
Priority 3: Innovative Community led approaches						Education Transport Waste	30.053	0.212	(0.241)	31.946	changes in regulations	0.500
Priority 4: Improving attainment and skills of Young Children Priority 5: Support the most vulnerable in our society						Waste Public Health Public Health	0.298	0.000	(0.034)	0.264	changes in regulations	0.000
Adult Care		2.500	2.500	2.500	2.500	Public Protection Public Protection	3.730	0.000	(0.375)	3.355		
Children & Families		5 188	1.000		1.000	Digital Inclusion Digital Inclusion	0.238	0.000	0.000	0.238		
Priority 6: Investing in council houses		0.100	1.000	1.000	1.000	Corporate Directors Corporate Directors	0.805	0.000	(0.660)	0.145		
Priority 7: Military Civil integration						Councils Net Spend on Services	329.372	15.577	(20.451)	324.498	Total Growth	0.526
Priority 8: Delegate land to Parish & Town Councils						Revenues & Benefita - Subsidy	0.007	(0.007)	0.000			0.020
Priority 9: Create Campuses						Movement To/ From Reserves Capital Financing	0.000 24.213	0.000	0.000 (1.315) (0.250)	0.000		
Priority 10: Integrate Public Health						Redundancy Costs Investment Broarthand	3.250	0.000	(0.250)	(0.000) 0.000 22.898 3.000 0.000 0.000 0.000 0.000 0.707 8.166	Caulman	
Priority 11: Develop the skill of our workforce and councillors						Investment Housing (PFI) Investment Communities (Big Society)	3.250 0.148 0.000 0.042	0.000	(0.148) 0.000 (0.042)	0.000	Savings	
Investment carried forward from 2012-2015 Business Plan						Investment Energy Efficiency Investment Economy	0.200 0.707 7.837	0.000	(0.200) 0.000	0.000		
Waste		1.000	0.000	0.000	0.000	Flood Levy and Pension Corporate targets - unallocated Corporate targets - Corporate Review	7.837 (3.660)	0.329 1.905 0.000	(0.042) (0.200) 0.000 0.000 (0.000 (4.000) (1.000)	8.166 (1.755) (4.000)	Overlage standard and so in of	
Corporate growth		0.540	0.000	3.979	0.704	Corporate targets - Procurement	(3.660) 0.000 0.000	0.000	(4.000) (1.000)	(1.000)	Service restructure and review of	
Staffing - pay		2.548 0.500	2.598		2.731 2.000	Corporate targets - Fee & Charges	0.000	0.000	(0.250)	(0.250)	activity expenditure	(0.297)
Inflation - general (not split to services) Pension Backfunding		0.000	0.000	0.608	0.669	Corporate Investment & Costs	32.744	2.227	(7.205)	27.766	adding opportunato	(0.201)
Additional effect of 2012/13 VR		3,400	(3,400)	0.000	0.009	Parish Council Local Council Tax Support New Homes Bonus	0.000 (4.588)	1.498 (3.007)	0.000	1.498 (7.593)	Utilise Trouble Families Grant funding	
Capital Financing to fund current capital program, including		0.400	(0.400)	0.000	0.000	Early Intervention Grant Learning Disability Grant NHS Funding for social care	(16.078) (8.423) (4.651)	16.078 8.423 (1.000)	0.000 0.000 0.000	0.000 0.000 (5.651)	Utilise Trouble Families Grant funding	
campuses		0.801	2.725	1.453	1.812		0.000	(1.000) 0.000 1.723			to support Families First Service	
Total Growth Changes		16,137	8.923	3 13.540	13.412	Local Support Services Un-ringfenced Specific Grants	(1.723) (35.461)	1.723 23.715	0.000	0.000 (11.746)		(0.300)
						Councils Budget Requirement	326.655	41.519	(27.656)	340.518		(****)
TOTAL COST REDUCTION PLAN REQUIRED		21.139	29.874	(0.292)	9.499							
			20.074	(0.202)	0.100	Funding	Funding 2012/2013		Funding Movement	Funding 2013/2014		
Priority 12: Realign our resources and secure VFM						Council Tax Requirement Council Tax Freeze Grant 2011-12	(221.270) (5.479) (5.479)		20.088 5.479 5.479	(201.182) 0.000	Total October	(0.503)
Transformation and Innovation		(0.639)	(7.874)	0.000	(9.499)	Council Tax Freeze Grant 2012-13 Council Tax Freeze Grant 2013-14 RSG/ Formula Grant	(5.479) 0.000 (92.732)		5.479 (2.229) 16.714	0.000 (2.229) (76.018)	Total Savings	(0.597)
Do differently and procurement		(10.500)	(11.000)	0.000	0.000		0.000		(50.573)			
Service Targets (excluding Adults & Children)		(10.000)	(11.000)	0.000	0.000	Collection Fund Unused New Homes Bonus Returned LACSEG	(1.695) 0.000 0.000		(0.005) (0.430) (6.991)	(1.700) (0.430) (6.991)		
TOTAL COST REDUCTION PLAN		(21.139)	(29.874)	0.000	(9.499)	Returned LACSEG Returned Damping	0.000		(6.991) (1.395)	(6.991) (1.395)		
						Total Funding	(326.655)		(13.863)	(340.518)	2012/2014 Booo Budget	2.738
DIFFERENCE		0.000	0.000	(0.292)	0.000	GAP (Funding v Budget Requirement)	0.000			0.000	2013/2014 Base Budget	2./30

Wiltshire Council Where everybody matters

How the budget figures flow down / up - 2

Appendix A

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High Level MTF	54 Yea	ar			-2014	Changes	Cł	hanges	Changes 2	016-	Changes
-					oved	2014-2015		15-2016	2017		2017-201
Financial Model				Financi	ial Plan		_				
				£	m	£m		£m	£m		£m
Total Funding Changes				(3	<mark>40.518)</mark>	7.455		20.595	(2	.632)	(3.12
Total Savings Changes						(5.683)		0.356	(11	.200)	(0.78
Total Growth Changes						18.085		8.923	1:	3.540	13.4
TOTAL COST REDUCTION P		RED				<u> </u>		29.874	(0	.292)	9.4
B · · · · · · ·											
Priority 12 Realign our resources and secure						(19.857		(29.874)		0.000	(9.49
TOTAL COST REDUCTION P						(19.857)		(29.874)		0.000	(9.4
TOTAL COST REDUCTION P								(29.074)		0.000	(9.4)
DIFFERENCE						0.000		0.000	(0	.292)	0.0
									,		
ppendix B Service Line	Revised 2013- 14 Net Base	Growth &	Pay	otal Growth	Servic Savings			o be allocated	Total Savings /		Budget after ng 2014-15
	Budget	Investment	increase			e target		target.	Income	savi	ng 2014-15
	Budget £m	£m	£m	£m	£m	e target: £m		£m	£m	savi	£m
Councils Net Spend on Services			increase		£m	£m				savi	•
•	£m	£m	£m	£m	£m (12	£m .491) (4	s	£m	£m	savi	£m
Corporate Investment & Costs	£m 318.231	£m 11.136	£m 2516	£m 13.652	10000 £m (12	£m .491) (4 .729)	.512)	£m 0.000	£m (17.003)		£m 314.880
Corporate Investment & Costs Un-ringfenced Specific Grants	£m 318.231 34.033	£m 11.136 4.401	£m 2516 0.032	£m 13.652 4.433	112 112 112 112 112 112 112 112	.491) (4 .729)	s	£m 0.000 (3.637)	£m (17.003) (2.854)		£m 314.880 35.612
Corporate Investment & Costs Jn-ringfenced Specific Grants Councils Budget Requirement	£m 318.231 34.033 (11.746) 340.518 Funding	£m 11.136 4.401 0.000	£m	£m 13.652 4.433 0.000	112 112 112 112 112 112 112 112	.491) (4 .729)		£m 0.000 (3.637) 0.000	£m (17.003) (2.854) (5.683) (25.540) Funding		£m 314.880 35.612 (17.429) 333.063
Corporate Investment & Costs Jn-ringfenced Specific Grants Councils Budget Requirement Funding	£m 318.231 34.033 (11.746) 340.518 Funding 2013/2014	£m 11.136 4.401 0.000	£m	£m 13.652 4.433 0.000	112 112 112 112 112 112 112 112	.491) (4 .729)		£m 0.000 (3.637) 0.000	£m (17.003) (2.854) (5.683) (25.540) Funding Movement		£m 314.880 35.612 (17.429) 333.063 Funding 114/2015
Corporate Investment & Costs Un-ringfenced Specific Grants Councils Budget Requirement Funding Council Tax Requirement	£m 318.231 34.033 (11.746) 340.518 Funding 2013/2014 (201.182)	£m 11.136 4.401 0.000	£m	£m 13.652 4.433 0.000	112 112 112 112 112 112 112 112	.491) (4 .729)		£m 0.000 (3.637) 0.000	£m (17.003) (2.854) (5.683) (25.540) Funding		£m 314.880 35.612 (17.429) 333.063 5unding 014/2015 (204.555)
Corporate Investment & Costs Un-ringfenced Specific Grants Councils Budget Requirement Funding Council Tax Requirement Council Tax Freeze Grant 2013-14	£m 318.231 34.033 (11.746) 340.518 Funding 2013/2014	£m 11.136 4.401 0.000	£m	£m 13.652 4.433 0.000	112 112 112 112 112 112 112 112	.491) (4 .729)		£m 0.000 (3.637) 0.000	£m (17.003) (2.854) (5.683) (25.540) Funding Movement (3.373)		£m 314.880 35.612 (17.429) 333.063 Funding 014/2015
Corporate Investment & Costs Un-ringfenced Specific Grants Councils Budget Requirement Council Tax Requirement Council Tax Freeze Grant 2013-14 Council Tax Freeze Grant 2014-15	£m 318.231 34.033 (11.746) 340.518 Funding 2013/2014 (201.182) (2.229)	£m 11.136 4.401 0.000	£m	£m 13.652 4.433 0.000	112 112 112 112 112 112 112 112	.491) (4 .729)		£m 0.000 (3.637) 0.000	£m (17.003) (2.854) (5.683) (25.540) Funding Movement (3.373) 0.011		£m 314.880 35.612 (17.429) 333.063 5014/2015 (204.555) (2.218)
Corporate Investment & Costs Un-ringfenced Specific Grants Councils Budget Requirement Funding Council Tax Requirement Council Tax Freeze Grant 2013-14 Council Tax Freeze Grant 2014-15 SG/ Formula Grant	£m 318.231 34.033 (11.746) 340.518 Funding 2013/2014 (201.182) (2.229) 0.000	£m 11.136 4.401 0.000	£m	£m 13.652 4.433 0.000	112 112 112 112 112 112 112 112	.491) (4 .729)		£m 0.000 (3.637) 0.000	£m (17.003) (2.854) (5.683) (25.540) Funding Movement (3.373) 0.011 (2.218)		£m 314.880 35.612 (17.429) 333.063 Funding 14/2015 (204.555) (2.218) (2.218)
Councils Net Spend on Services Corporate Investment & Costs Un-ringfenced Specific Grants Councils Budget Requirement Council Tax Requirement Council Tax Freeze Grant 2013-14 Council Tax Freeze Grant 2014-15 RSG/ Formula Grant Rates Retention Collection Fund	£m 318.231 34.033 (11.746) 340.518 Funding 2013/2014 (201.182) (2.229) 0.000 (76.018)	£m 11.136 4.401 0.000	£m	£m 13.652 4.433 0.000	112 112 112 112 112 112 112 112	.491) (4 .729)		£m 0.000 (3.637) 0.000	£m (17.003) (2.854) (5.683) (25.540) Funding Movement (3.373) 0.011 (2.218) 12.780		£m 314.880 35.612 (17.429) 333.063 5unding 014/2015 (204.555) (2.218) (2.218) (63.238)
Corporate Investment & Costs Un-ringfenced Specific Grants Councils Budget Requirement Council Tax Requirement Council Tax Freeze Grant 2013-14 Council Tax Freeze Grant 2014-15 RSG/ Formula Grant Rates Retention Collection Fund	Em 318.231 34.033 (11.746) 34.0518 (11.746) 340.518 Funding 2013/2014 (201.182) (2.229) 0.000 (76.018) (50.573)	£m 11.136 4.401 0.000	£m	£m 13.652 4.433 0.000	112 112 112 112 112 112 112 112	.491) (4 .729)		£m 0.000 (3.637) 0.000	£m (17.003) (2.854) (5.683) (25.540) Funding Movement (3.373) 0.011 (2.218) 12.780 (0.984)		£m 314.880 35.612 (17.429) 333.063 5014/2015 (204.555) (2.218) (2.218) (63.238) (51.557)
Corporate Investment & Costs Un-ringfenced Specific Grants Councils Budget Requirement Council Tax Requirement Council Tax Freeze Grant 2013-14 Council Tax Freeze Grant 2014-15 RSG/ Formula Grant Rates Retention	£m 318.231 34.033 (11.746) 340.518 1013/2014 (201.182) (2.229) 0.000 (76.018) (50.573) (1.700) 0.000 (0.430)	£m 11.136 4.401 0.000	£m	£m 13.652 4.433 0.000	112 112 112 112 112 112 112 112	.491) (4 .729)		£m 0.000 (3.637) 0.000	£m (17.003) (2.854) (5.683) (25.540) Funding Movement (3.373) 0.011 (2.218) 12.780 (0.984) (1.266) (0.500) (0.327)		£m 314.880 35.612 (17.429) 333.063 Funding 014/2015 (204.555) (2.218) (63.238) (51.557) (2.966)
Corporate Investment & Costs Un-ringfenced Specific Grants Councils Budget Requirement Council Tax Freeze Grant 2013-14 Council Tax Freeze Grant 2014-15 SG/ Formula Grant Rates Retention Collection Fund Business Rates Grant Jnused New Homes Bonus/ NHB top slice Educational Support Grant	£m 318.231 34.033 (11.746) 340.518 Funding 2013/2014 (201.182) (2.229) 0.000 (76.018) (5.573) (1.700) 0.000 (0.430) (0.430) (6.991)	£m 11.136 4.401 0.000	£m	£m 13.652 4.433 0.000	112 112 112 112 112 112 112 112	.491) (4 .729)		£m 0.000 (3.637) 0.000	£m (17.003) (2.854) (5.683) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (25.540) (2		£m 314.880 35.612 (17.429) 333.063 5unding 14/2015 (204.555) (2.218) (63.238) (51.557) (2.966) (0.500) (0.757) (5.054)
Corporate Investment & Costs Un-ringfenced Specific Grants Councils Budget Requirement Funding Council Tax Freeze Grant 2013-14 Council Tax Freeze Grant 2014-15 RSG/ Formula Grant Rates Retention Collection Fund Business Rates Grant	£m 318.231 34.033 (11.746) 340.518 1013/2014 (201.182) (2.229) 0.000 (76.018) (50.573) (1.700) 0.000 (0.430)	£m 11.136 4.401 0.000	£m	£m 13.652 4.433 0.000	112 112 112 112 112 112 112 112	.491) (4 .729)		£m 0.000 (3.637) 0.000	£m (17.003) (2.854) (5.683) (25.540) Funding Movement (3.373) 0.011 (2.218) 12.780 (0.984) (1.266) (0.500) (0.327)		£m 314.880 35.612 (17.429) 333.063 5014/2015 (2.218) (2.218) (2.218) (3.238) (51.557) (2.966) (0.500) (0.757)



How the budget figures flow down / up - 3

Appendix 1B

Wiltshire Council Financial Plan 2014-15 Revised 2013-Service Corporate Net Budget after Growth & Pay To be allocated Total Savings Service Line 14 Net Base Total Growth Savings / allocated Investment saving 2014-15 increase targets Income Budget Income targets £m £m £m £m £m £m £m £m £m Waste 31.840 1.000 (0.230 (0.980)31.978 0.118 1.118 (0.750) Finance, Revenues & Benefits & Pensions 3.980 0.148 0.144 0.292 (1.050 (0.044) (1.094)3.178 **Councils Net Spend on Services** 318.231 11.136 2.516 13.652 (12.491 (4.512) 0.000 (17.003 314.880 Corporate Investment & Costs 34.033 4.401 0.032 4.433 (3.729)4.512 (3.637) (2.8 35.612 Un-ringfenced Specific Grants 0.000 0.000 , 5.683) (11.746) 0.000 0.000 (5.683) 0.000 (17.429) Councils Budget Requirement 340.518 15.537 2.548 18.085 (16.220) (5.683) (3.637) (25.540) 333.063 ASSOCIATE DIRECTOR: Tracy Carter SERVICE AREA: **Environment & Leisure** SERVICE: Waste Revised Growth & Savings Corporate Savings Propos 2013-14 Investment Efficience Allo ated 2014 (£m) (£m) (£m (£n 6.266 0.118 (0.113)Employees Premises 0.068 068 (0.009) Transport 0 044 .035 Note minor 0.225 Supplies and Services 0.333 (0.108)Contract Payments / Third Party 28.729 1.000 9.729 Transfer Payments and recharges 0.000 0.000 word changes Gross Expenditure 35.440 1.118 (0.500)(0.230 35.828 Gross Income (3.600)(0.250) (3.850) Gross Income 0.000 0.000 (3.600)(0.250 (3.850) 2014-2015 Net Base Budget 1.118 31.978 31.840 Breakdown of Growth Pay award and cowin General Yaste Growth 0.118 Appendix 1D 1.000 T .al Growth 1.118 Breakdown of Savings Routing and other review reported to cabinet December 2013 (0.500)Commercial / Trade Waste review and increase in charges (0.250)**Detail of savings** Total Savings (0.750)Breakdown of Corporate Savings Allocated and growth Reduce transport mileage (0.009)Reduce agency & consultants expenditure (0.082) Corporate Savings Target (0.100)(0.039) Other Corporate Savings tal Breakdown of Corporate Savings Allocated (0.230)



2013/14 Budget position – Is it deliverable / any knock on to 2014/15? Wiltshire Council Where everybody matters

Section 3 Period 9 going to February Cabinet:

- Projecting £0.449million net overspend with no action
- Largely due to additional spend in Children + corporate items; offset by underspends
- Further actions vacancies, consultants, bad debts, etc...
- Project balanced

Latest funding 2013/14 – Have we accounted for everything?

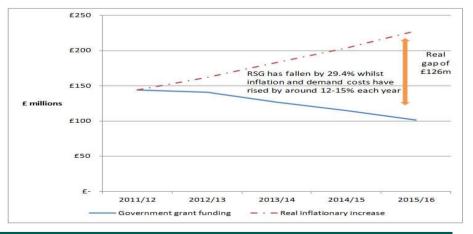
	2013/14 £m	2014/15 £m	2015/16 £m	13/14 Change £m	14/15 Change £m
SFA (including 2013/14 Council Tax Freeze Grant but excluding 2014/15)	76.018	65.456	48.622	-10.562	-16.834
Business Rates Retention Scheme	50.573	51.557	52.980	+0.984	+ 1.423
Total	126.591	117.013	101.602	-9.578	-15.411

Section 6

2013/14 to 2014/15 = 7.6% reduction in RSG

2014/15 to 2015/16 = 13.2% reduction in RSG

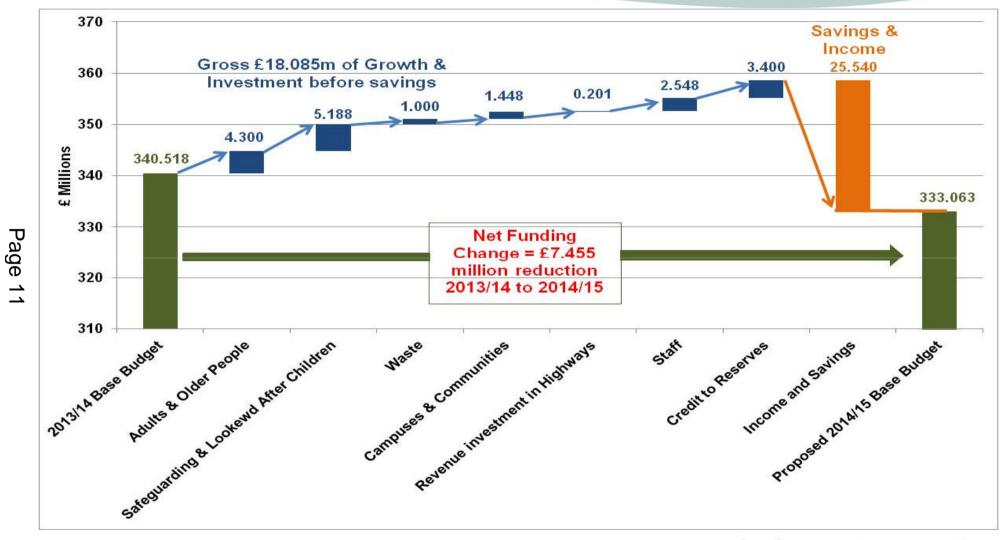
2013/14 to 2015/16 = 19.7% reduction in RSG



http://www.local.communities.gov.uk/finance/1415/settle.htm



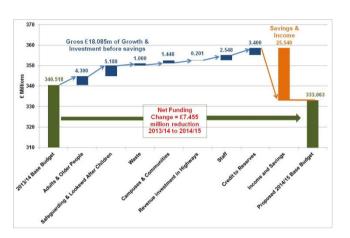
Investments – Sections 4 & 7





Investments – Is it too much / sufficient?

2014/15	Original Plan February 2013 £m	Proposals £m	Difference £m
Investing in our communities			
and priority services	2.000	2.501	0.501
Protecting vulnerable people	9.454	9.488	0.034
Funding inflation and cost			
pressures	22.396	6.096	-16.300
Total	33.850	18.085	-15.765



Protecting vulnerable people - £9.5 million gross investment / £5.1million net

- Vulnerable children: £5.188 million gross / £1.994 million net; and
- Vulnerable adults and older people: £4.300 million gross / £3.633 million net, including £1.8 million Health monies

Sections 4 & 7, and Appendix 2

Investment in staff - £2.548 million



Savings – Section 9 & Appendix 1C &1D: Are these deliverable? Does it affect performance and outcomes?

Description	£ million		
Grants income	5.683	Budget book for details	
Service decisions (per full list at Appendix 1	1D) 9.238		
Decisions already made / out to consultation	n 0.941	K	
Strategic decisions (see below & Appendix	1C) 2.912	370	
Corporate targets allocated	3.229	Gross £18.085m of Growth & Investment before savings 2.548	3.400
Corporate targets being allocated	3.537		
Total	25.540	4.300 340.518	
strategic Savings		£m 330	
Strategic Savings 1 Review and increase of Commercial / Trade Waste i	in charges	£m 330 Net Funding 0.250 Change = £7,455 Change = £7,455	
	in charges	0.250 Change = £7,455 million reduction	
Review and increase of Commercial / Trade Waste i	Ū	0.250 Net Funding Change = £7.455	
 Review and increase of Commercial / Trade Waste i Reduction in non efficient bus routes Review application of spare seat policy and comply Review of discretionary and non statutory education 	with existing policy	0.250 0.176 320 Net Funding Change = £7.455 million reduction 2013/14 to 2013/14 to 2014/15	.105
 Review and increase of Commercial / Trade Waste i Reduction in non efficient bus routes Review application of spare seat policy and comply 	with existing policy	0.250 0.176 0.150 0.200 310 0.200 310 0.200 310 0.200 310 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.200 0.2	Ceserves
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Savings – what are the strategic changes?

Appendix 1C

Strategic savings

Sa	iving	Comments	£m
1.	Review and increase of Commercial / Trade Waste in charges	Due to the rural nature and level of competition in parts of the County the Council provides a larger proportion of trade waste collection. At present this service is subsidised by around £0.5 million. This option proposes increasing fees and seeking options for alternative provision.	0.250
2.	Reduction in non efficient bus routes	The Council's Transport team regularly review the usage of bus routes and it is proposed that certain routes are withdrawn based on the levels of usage.	0.176
3.	Review application of spare seat policy and comply with existing policy	The Council's policy is that it will not fund transport for children who attend a school other than their local designated establishment through parental choice. However, where spare capacity is available on council-funded transport, non-eligible children are allowed to travel on payment of a fare or a spare seat charge. It is proposed that where a saving could be made by re- planning the transport without the non-eligible children, the policy be enforced and capacity managed to deliver this saving.	0.150



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Other budgets – Section 8 and Appendices 1F, 1G & 1H

Capital Programme, page 1 of 2

Appendix 1F -

	Capital Programme budgets						
Scheme name	Current Budget	Current Budget	Current Budget	Current Budget	Total	Gran	
	2014/2015	2015/2016	2016/2017	2017/2018		Contri	
	£m	£m	£m	£m	£m	f	
Education schemes							
Additional Accommodation	8.991	5.430	5.701	5.701	25.823	20	
NDS Maintenance & Modernisation	10.158	3.500	3.100	2.800	19.558	19	
Devolved Formula Capital	0.921	0.800	0.750	0.700	3.171	3	
NEW Universal infant free school meals capital 2014-15	0.786	0.000	0.000	0.000	0.786	0	
Access and Inclusion	0.100	0.100	0.100	0.100	0.400	0	
DCSF Targeted Capital 14-19 SEN	0.647	0.000	0.000	0.000	0.647	(
Other Projects New Schools	2.384	0.000	0.000	0.000	2.384	0	
Total Education schemes	23.987	9.830	9.651	9.301	52.769	44	
Highways schemes							
Integrated Transport	4.002	3.752	3.752	3.752	15.258	15	
Bridges	3.000	3.000	3.000	3.000	12.000	12	
Structural Maintenance Grant Funded	10.519	9.262	9.262	9.262	38.305	38	
Additional Borrowing required to take total Structural Maintenance to £21m	10.481	11.738	11.738	11.738	45.695	0	
Highway flooding prevention and Land Drainage schemes	0.500	0.500	0.500	0.500	2.000	0	
Street lighting	0.500	0.000	0.000	0.000	0.500	0.	
Total Highways schemes	29.002	28.252	28.252	28.252	113.758	65	
Campus and Operational Delivery (CAOD) schemes							
Depot Strategy	5.000	0.000	0.000	0.000	5.000	0.	
Campus Initial 3 sites	21.994	8.135	0.000	0.000	30.129	0	
Campus New 4 sites	13.820	7.925	2.600	0.000	24.345	0	
Total CAOD schemes	40.814	16.060	2.600	0.000	59.474	0	
Other Property schemes							
Buildings Planned Maintenance (non CAOD)	2.500	2.500	2.500	2.500	10.000	0	

DOG WARDEN			
Service Area	Environment Service	s	
Associate Director	Tracy Carter		
All Dog Warden Fees are Discretionary			
Dog Warden / Animal Welfare			
Income Type	2013/2014	2014/2015	%
	Financial	Financial	Increase
	Year	Year	
Collection & Admin Fee	£35.00	£36.00	2.86%
Daily Kennel Fee	£12.50	£15.00	20.00%
Dog microchipping	£18.00	£20.00	11.11%
Rehome stray dog to new owner	£32.00	£35.00	9.38%
Performing Animals Licence	£50.00	£50.00	0.00%

2012/2013		2013/2014	2014/2015
Actual Outturn	Service	Revised Budget	Proposed Budget
£		£	
	HRA Expenditure		
281,070	Provision for Bad Debts	250,000	250,000
14,382,179	Capital Financing Costs	13,986,000	13,986,000
4,155,832	Repairs and Maintenance	5,842,970	5,559,470
392,090	Supervision & Management Special	422,830	422,830
3,607,703	Supervision & Management General	3,066,928	3,281,928
22,818,874		23,568,728	23,500,228
	Housing Income		
(140,880)	Interest	(140,000)	(140,000)
(23,074,940)	Rents	(24,060,000)	(24,682,600)
(23,215,820)		(24,200,000)	(24,822,600)
(396,946)	Total Housing Revenue Account	(631,272)	(1,322,372)



Reserves – Section 11 and Appendix 3

	31 st March					
	2013	2014	2015	2016		
	£ million	£ million	£ million	£ million		
Opening General Fund Reserve	14.1	12.6	7.8	11.2		
Contribution to / (from) general fund reserves	1.5	0.0	3.4	2.5		
Contribution (to) / from earmarked reserves from General Fund	(0)	(4.8)	0.0	1.0		
Closing General Fund Reserve	12.6	7.8	11.2	14.7		

		31 st N	/larch	
	2013	2014	2015	2016
	£ million	£ million	£ million	£ million
General Fund Reserve risk assessment	10.0	9.1	9.1	14.3
Current Projections (see para 11.6)	12.6	7.8	11.2	14.7
Reserves sufficient		See paragraph 11.2 for more detail		

Key risks in reserve assessment:

- Corporate savings
- Children's Safeguarding
- Future years Better Care Fun

			Low = 0% - 25%		Potential		Reserve Requirement			
			Medium = 26% - 50%		Net Financial Impact	201 14	-	2014- 15	2015- 16	2016- 17
No.	Year	Risk Event	High = 51% - 100%	Risk %	£000	£00	Þ	£000	£000	£000
1	2013-14	Potential use of reserves in	Low	0%	-	-				
d	2014-15	previous year based on this risk assessment	Low	0%	-			-		
	2015-16		Low	5%	2,000				100	
	2016-17		Low	5%	2,000					100



Appendix 3

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Appendix 3

Council Tax setting – Section 10

	£m	£m
2012/13 Revised Base Budget		340.518
Plus		
Investment built into initial medium term financial plan - Gross demand and inflation (paras 7.1)	18.085	
Additional spending requirements		358.603
Less		
Savings & Income (as set out at Section 9):		<i>(</i> - - <i>,</i> - <i>, - <i>,</i> - <i>, - <i>,</i> - <i>, - <i>,</i> - <i>, - <i>, - <i>,</i> - <i>, - <i>, - <i>,</i> - <i>, <i>,</i> - <i>, - <i>,</i> - <i>, - <i>,</i> - <i>, - <i>,</i> - <i>, - <i>, - <i>,</i> - <i>, - <i>,</i> - <i>, - <i>, - <i>,</i> - <i>, <i>, , , , , , , , , ,</i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i>
		(25.540)
Net budget requirement		333.063
Financed by		
 SFA (paragraphs 6.3 to 6.6) and 2014/15 Council 		(67.674)
Tax Freeze Grant		
Business Rates Retention (paragraphs 6.3 to 6.6)		(51.557)
Other Central Grants (e.g. ESG)		(6.311)
Collection Fund		(2.966)

10.8 The Council has agreed that the average Band D tax base of 167,344.47 for 2014/15 (Link). Given the calculated draw on the Collection Fund, as identified in section 10.1 of this report, to deliver a balanced budget, after assuming a £2.966 million contribution from the Collection Fund surplus is a net £204.555 million, The Band D Council Tax proposed for 2014/15 is thus frozen and is again £1,222.43 (£204.555 million divided by 167,344.47 tax base).

Band A	Band B	Band C	Band D	Band E	Band F	Band G	Band H
£	£	£	£	£	£	£	£
814.95	950.78	1,086.60	1,222.43	1,494.08	1,765.73	2,037.38	2,444.86



Next Steps

- Cabinet 11th February 2014
- Final Settlement Announced ?Today?
- Precepts from Fire, Police and Parishes announced in between now & Council
- Council 25th February 2014

Wiltshire Council

Cabinet 11 February 2014

Council 25 February 2014

Special Meeting of the Overview and Scrutiny Management Committee

Report on the Draft 2014-15 Budget

Purpose of report

To feed back to Cabinet and Full Council a summary of the main issues discussed at the special meeting of the Overview & Scrutiny Management Committee held on 5 February 2014.

Background

- 1. This special meeting of the Overview and Scrutiny Management Committee provided an opportunity for non-executive councillors to question the Cabinet Member for Finance and the Associate Director for Finance on the draft 2014/15 budget before it is considered at Cabinet on 11 February 2014 and Full Council on 25 February 2014.
- 2. The Associate Director of Finance and the Cabinet member for Finance gave a presentation covering the key components and influences on setting this year's budget, under the themes below:
 - 1. Introduction to appendices flow & Key messages
 - 2. 2013/14 Budget position
 - 3. Government Funding
 - 4. Investment
 - 5. Savings
 - 6. Other budgets fees, HRA & Capital
 - 7. Reserves
 - 8. Impact on Council Tax

The key messages were as follows:

• CT Frozen again (4th year) and 2014/15 despite 7.6% reduction in Government Revenue grant (32% overall in 5 years)

- Protection of delivery in vulnerable adults and children
- Investment in highways and waste continues
- On top of ongoing investment already agreed on campuses, housing, economy and broadband
- £142m in capital, campuses progressing and hubs in place
- 1% Pay inflation, incremental freeze lifted and pensions funded
- Savings from reducing non-essential spend and efficiency
- · Less posts than planned as not filling vacancies
- Despite taking out over £90m in last 4 years with minimised impact on performance

Main issues raised during questioning and debate

- 1. The Committee acknowledged that 2014/15 was a particularly challenging budget demonstrated by the level of the savings required as detailed in the budget book, with the main concern being that there was little room for flexibility.
- 2. It was noted that it was projected that the 2013/14 budget would balance at year end despite current continuing overspends in some services. This would be down to the success of recovery plans and underspending in other areas.
- 3. It was highlighted that there was a lack of focus on risk in the presentation but the Committee was assured that risks have been properly accounted for by the appropriate professionals and adequately catered for in the budget.
- 4. It was noted that transport was one of the Council's largest expenditures hence the focus of the strategic savings being on this area.
- 5. It was confirmed that as a Council we do get value from recyclables and that this is reviewed to maximise savings. The Environment Select Committee was aware of this issue and would be looking to investigate it further to incorporate a reward principle into the new waste contract from 2016.
- 6. The involvement of Area Boards in promoting more effective public consultation on setting the budget should be better utilised, potentially with a dedicated session. It was reported that last year turnout was disappointing at the consultative road shows. This year events have been directed at particular demographic groups. The Committee recognised that by whichever means chosen, that relaying the key messages of the budget to the public required refinement, although doing something meaningful within the timescales set was challenging. It was confirmed that Communications would be producing a summary document for public consumption following Council.
- 7. The potential influence that campus development could exert within the local economy was felt to be significant and should be fully exploited under <u>Action 2</u>. However it was recognised that contract regulations required fair competition but the nature of the work involved would naturally benefit local suppliers and employment. It was reported that improved controls and challenge are to be put into place within the procurement process to help in such matters.

- 8. It was confirmed that the pressure points identified in the Report are predominantly due to an increase in demand on the services involved due to the change in demographic, these being Adult Social Care and Children's Services. The Committee accepted the premise of the investments outlined in these areas and that priorities are being set in line with the Business Plan.
- 9. Clarification was sought in relation to the monies in Action 3 and the role that Area Boards would have to influence other spend beyond the continuing grant. For town and parish councils, despite the grant to offset the consequences of the Council Tax Reductions (CTR which has had the effect of reducing the Council Tax Base) not being ring-fenced by Government, would still be passported to town and parish councils as agreed by Cabinet on 21st November 2013.
- 10. <u>Action 5</u> The Better Care Plan had been drafted and will be ready for release shortly following approval by the Health and Well-Being Board. The funding for which will be drawn from the acute hospitals in the form of top slicing 3% from their budgets to streamline services and form a centralised system aimed at providing more community care. The Health Scrutiny Select Committee would be involved in monitoring delivery.
- 11. Item 4 of the strategic savings was confirmed to be aimed at subsidised transport and did not constitute a decision to withdraw funding but rather to seek joint funding via the Further Education establishments, with no loss to the service. It was noted that no impact assessment has been completed on this as yet and that Scrutiny should be a part of this process.
- 12. The detail of Item 13 should be considered by the Highways and Street Scene (BBLP) Task Group.
- 13. The Voluntary Redundancy scheme yielded more volunteers than anticipated and therefore resulted in higher initial costs to the Council. The shortfall was funded by monies borrowed from reserves and replaced by the additional savings that were accumulated after the one-off payments were made. This resulted in the 'technical' draw down best described as a cash flow issue. Certain costs have also been capitalised under a scheme offered by Government.
- 14. The work of the Committee's Financial Planning Task Group included early discussion on aligning budget, performance, risk and service planning which would continue through 2014/15. It was anticipated this would enhance its monitoring role and make an overall contribution to reviewing the strategic delivery of the Council's 4-year Business Plan.

Conclusion

1. To thank all those who attended the meeting and contributed to discussion and, in doing so, to acknowledge the work done by the officer team in drawing the budget documents together and the challenges faced by the Executive in difficult financial circumstances.

2. Cabinet and Full Council are asked to take this summary of the issues raised at the special scrutiny meeting into account when finalising the budget and council tax for 2014/15.

Cllr Simon Killane Chairman – Overview & Scrutiny Management Committee

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